# Production Scheduling in an Industry 4.0 Era

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ENGIE automates plants

# **Content Presentation**

- Scheduling in animal-feed plants
- Research approach
- Results
- Concluding remarks

# **Scheduling in Animal-Feed Plants**



- World-wide: 10<sup>12</sup> kg
- **120** plants in Holland
- Production aspects:
  - Customer order due dates
  - Contamination
  - Changeover times
  - ....



# **Production Scheduling Problem**

Trends: 'big data' & mass-customization (industry 4.0)

**Goal:** How to efficiently schedule orders to meet due dates?

**Current situation:** planners 'schedule by hand' ...



As a result: time-consuming and opportunity loss (inflexible and 'big data' unused)

# **Research Approach:**



# **MILP solving strategies:**

For **small** instances:

(max. 3 hour time horizon)



For example: only consider schedules that produce roughly in order of the customer order due dates

# For medium instances:

(max. 6 hour time horizon)

# GUROBI - "Common sense"

#### For large instances:

(> 6 hour time horizon)





Evolutionary computing on bottleneck production area\*

\* By extending the ideas from "Expanding from Discrete Cartesian to Permutation Gene-pool Optimal Mixing Evolutionary Algorithms" from Bosman et al. (2016) to flexible flowshops

### **Results:**

#### **Example of a realized schedule:**





**Optimized schedule:** 

#### Solved for 180 seconds, 23 minutes earlier finished (7.5%)



# **Results (Efficiency Gain):**

Comparison to realized schedules for 267 instances (5h) when solving for 180 seconds (all found schedules respect the due dates)



# **Concluding Remarks**

- Model is implemented in a pilot plant in Limburg (for testing w.r.t. accuracy and optimization gain)
- Further research:
  - Model extension (transport and finished product silos)
  - Further development of (tailored) heuristics
  - Taking stochastic nature into account:
    - Robust optimization
    - Efficient rescheduling (emergency order, machine breakdown)

# Thanks for your attention!

Any questions?

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